

Agenda

Meeting: Finance Committee

- Date: Wednesday 13 March 2024
- Time: 10:00am

Place: Conference Rooms 1 and 2, Ground Floor, Palestra, 197 Blackfriars Road, London, SE1 8NJ

Members

Anne McMeel (Chair) Anurag Gupta (Vice-Chair) Seb Dance Prof Greg Clark CBE Dr Nina Skorupska CBE

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Further Information

If you have questions, would like further information about the meeting or require special facilities please contact: Jackie Gavigan, Secretariat Manager; email: <u>v_JackieGavigan@tfl.gov.uk</u>

For media enquiries please contact the TfL Press Office; telephone: 0343 222 4141; email: <u>PressOffice@tfl.gov.uk</u>

Andrea Clarke, Interim General Counsel Tuesday 5 March 2024

1 Apologies for Absence and Chair's Announcements

2 Declarations of Interests

Interim General Counsel

Members are reminded that any interests in a matter under discussion must be declared at the start of the meeting, or at the commencement of the item of business.

Members must not take part in any discussion or decision on such a matter and, depending on the nature of the interest, may be asked to leave the room during the discussion.

3 Minutes of the Meetings of the Committee held on 22 November and 22 December 2023 (Pages 1 - 12)

Interim General Counsel

The Committee is asked to approve the minutes of the meetings of the Committee held on 22 November and 22 December 2023 and authorise the Chair to sign them.

4 Matters Arising and Actions List (Pages 13 - 20)

Interim General Counsel

The Committee is asked to note the updated actions list.

5 Use of Delegated Authority (Pages 21 - 26)

Interim General Counsel

The Committee is asked to note the paper.

6 TfL Budget 2024/25 - To Follow

Chief Finance Officer

The Committee is asked to note the paper and approve the 2024/25 TfL Budget.

7 TfL Prudential Indicators 2024/25 to 2026/27 - To Follow

Chief Finance Officer

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and approve: the TfL Prudential Indicators as set out in Appendix 1 for 2024/25 and the following two years; the Treasury Management Indicators as set out in Appendix 2 for 2024/25 and the following two years; and the annual TfL Policy Statement on Minimum Revenue Provision as set out in section 6 of the paper.

8 Finance Report - Period 11, 2023/24 (Pages 27 - 48)

Chief Finance Officer

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

9 Treasury Activities, Policies and Strategies (Pages 49 - 100)

Director of Corporate Finance

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda and; approve the proposed Treasury Management Strategy (TMS) for 2024/25 including the Investment Strategy, the Borrowing Strategy, the Liquidity Strategy and the Risk Management Strategy; approve the proposed TfL Treasury Management Policies; approve the proposed TfL Group Policy Relating to the Use of Derivative Investments; approve the proposed Places for London Limited Treasury Management Strategy including the Borrowing Strategy, the Investment Strategy, the Liquidity Strategy and Banking and Cash Management explanation; approve the proposed Treasury Management Policies for Places for London Limited; and subject to approval of the TMS 2024/25 and the Derivatives Policy, to approve TfL Finance limited entering into the Derivative Investments. **10** Investment Management Strategy 2024/25 - Non-Financial Assets (Pages 101 - 112)

Director of Corporate Finance

The Committee is asked to note the paper and approve the Investment Management Strategy 2024/25 – Non-Financial Assets, attached at Appendix 1 to this paper.

11 Taxi Fares and Tariffs Update (Pages 113 - 250)

Chief Operating Officer

The Committee is asked to note the paper and approve increasing Tariffs 1, 2 and 3 by the total Cost Index figure (+8.92 per cent) to reflect the change in both taxi drivers' operating costs and average national earnings; making the Tariff 4 rates the same as the Tariff 2 rates; reducing the Heathrow extra from £3.60 to £2.00; and increasing the fixed-fares for shared-taxis that operate between Wimbledon Station and the All England Lawn Tennis Club (AELTC) and Southfields Station and the AELTC during the Wimbledon Tennis Championships.

12 Track Labour Framework Extension (Pages 251 - 252)

Chief Finance Officer

The Committee is asked to note the paper and the exempt supplementary information and approve Procurement Authority for £112.4m for external track labour resources procured through the London Underground Track Labour Framework for the period to March 2025, giving a total Procurement Authority of £701.15m.

13 London Transport Museum: Covent Garden Site (Pages 253 - 254)

Chief Finance Officer

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

14 Forthcoming Key Procurement Activities (Pages 255 - 258)

Chief Finance Officer

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

15 Risk and Assurance Report Quarter 3 2023/24 (Pages 259 - 264)

Director of Risk and Assurance

The Committee is asked to note the report and the exempt supplementary information on Part 2 of the agenda.

16 Enterprise Risk Update - Changes in Customer Demand (ER9) (Pages 265 - 270)

Chief Customer and Strategy Officer

The Committee is asked to note the paper and the exempt supplementary information on Part 2 of the agenda.

17 Members' Suggestions for Future Discussion Items (Pages 271 - 276)

Interim General Counsel

The Committee is asked to note the forward plan and is invited to raise any suggestions for future discussion items for the forward plan and for informal briefings.

18 Any Other Business the Chair Considers Urgent

The Chair will state the reason for urgency of any item taken.

19 Date of Next Meeting

Wednesday 19 June 2024 at 10.00am (provisional)

20 Exclusion of the Press and Public

The Committee is recommended to agree to exclude the press and public from the meeting, in accordance with paragraphs 3 and 7 of Schedule 12A to the Local Government Act 1972 (as amended), in order to consider the following items of business.

Agenda Part 2

21 TfL Prudential Indicators 2024/25 to 2026/27 - To Follow

Exempt supplementary information relating to the item on Part 1 of the agenda.

22 Finance Report - Period 11, 2023/24 (Pages 277 - 284)

Exempt supplementary information relating to the item on Part 1 of the agenda.

23 Treasury Activities, Policies and Strategies (Pages 285 - 288)

Exempt supplementary information relating to the item on Part 1 of the agenda.

24 Track Labour Framework Extension (Pages 289 - 292)

Exempt supplementary information relating to the item on Part 1 of the agenda.

25 London Transport Museum: Covent Garden Site (Pages 293 - 294) Exempt supplementary information relating to the item on Part 1 of the agenda.

Forthcoming Key Procurement Activities (Pages 295 - 300)
Exempt supplementary information relating to the item on Part 1 of the agenda.

27 Risk and Assurance Report Quarter 3 2023/24 (Pages 301 - 308) Exempt supplementary information relating to the item on Part 1 of the agenda.

28 Enterprise Risk Update - Changes in Customer Demand (ER9) (Pages 309 - 316)

Exempt supplementary information relating to the item on Part 1 of the agenda.